

TRANSACTION CAPITAL
YEAR END RESULTS
PRESENTATION

RESULTS FOR THE YEAR ENDED 30 SEPTEMBER

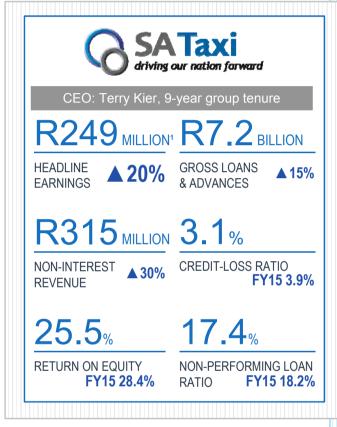
GROUP HIGHLIGHTS



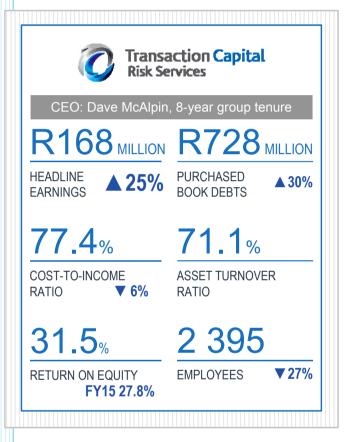
TRANSACTION CAPITAL GROUP STRUCTURE



2016 FINANCIAL & OPERATIONAL HIGHLIGHTS (FY16 vs. FY15)







A vertically integrated taxi platform utilising specialist capabilities & enriched proprietary data to judiciously deploy developmental credit & allied business services to empower SMEs, thus ensuring the sustainability of a fundamental mode of transport





A technology-led, data-driven provider of customer management & capital solutions through a scalable & bespoke platform, enabling its clients to mitigate risk through their customer engagement lifecycle









GROUP STRATEGIC & OPERATIONAL HIGHLIGHTS



ACQUISITION ACTIVITY

3 acquisitions within Transaction Capital Risk Services (TCRS)

- 100% of Recoveries Corporation
- 75% of Road Cover
- Majority share of The Beancounter
- · Accretive utilisation of capital

STRATEGIC POSITIONING OF OPERATING DIVISIONS

- Occupy leading market positions
- Highly defensive businesses
- Experienced & skilled management teams
- Continued investment in technology & data
- Platforms to develop new products
 & expand into new markets

DEBT CAPITAL MARKETS

Uninterrupted access to the debt capital markets

- SA Taxi raised >R3.5 billion in FY16
- R513 million Transsec 2 tap issuance
- · 2017 almost fully funded

Future initiatives

- Created R2 billion domestic note programme
- Accessed >R1.5 billion of debt funding from European DFIs since 2010
- Successfully penetrating global DFI markets

Credit ratings

- **S&P upgraded** Transsec 1 (SA Taxi)
- GCR awarded zaA- rating to Transaction Capital's domestic note programme

UNGEARED & LIQUID BALANCE SHEET

After acquisitions

- Capital adequacy >35%
- Liquid capital ~R300 million
- Continue to invest in organic & acquisitive opportunities

IMPROVED DIVIDEND POLICY

- Total dividend per share ▲ 36% to 30cps
- Total dividend cover of 2.7 times (FY12: 3.8 times; FY15 3.1 times)
- Dividend policy amended to
 2.5 to 3 times
- Previously 3 to 4 times

GROUP STRATEGIC & OPERATIONAL HIGHLIGHTS



RESTRUCTURE OF FOUNDERS SHAREHOLDING

Founders' individual shareholdings consolidated into a single holding structure:

- Committed shareholder of reference
- Displays founders' continued confidence in Transaction Capital
- Enhances Transaction Capital's rating in capital markets

EARLY ADOPTION OF IFRS 9

- More conservative provisioning methodology
- Higher quality of earnings
- Removes uncertainty re implementation of IFRS 9 on future results & ratios

ORGANISATIONAL CHANGES

Independent non-executive directors:

- Dave Woollam not available for re-election post March 2017 AGM
- Appointment of Kuben Pillay & Moses Kgosana

Executive directors:

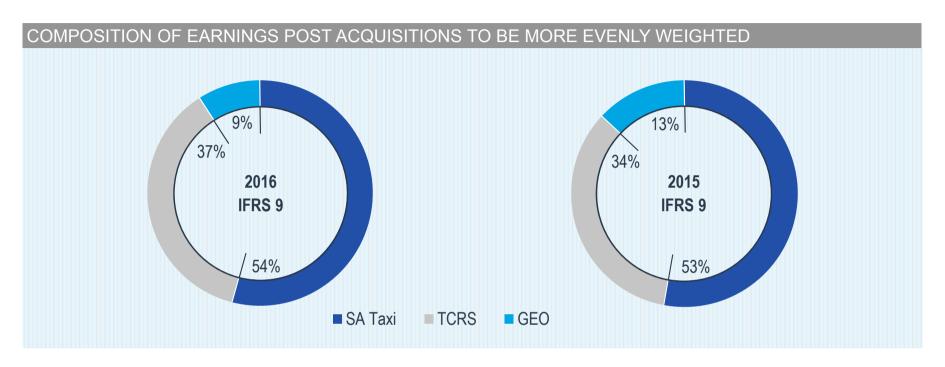
Ronen Goldstein appointed as FD

CONDITIONAL SHARE PLAN

- Approved on 20 October 2016
- Mechanism to attract & retain key executives
- Provides alignment with shareholders
- Executives participate in value created within their division & at a group level

GROUP PORTFOLIO MIX





	Rm		Growth	Contribution	
Headline earnings	2016	2015	2016	2016	2015
SA Taxi ¹	249	208	20%	54%	53%
TCRS	168	134	25%	37%	34%
GEO	41	51	(20%)2	9%	13%
Total	458	393	17%	100%	100%
Cents per share	80.6	69.0	17%		

^{1.} Attributable to the group, excluding minority interest

^{2.} High yielding loan to Bayport repaid in Jan 2016

ENVIRONMENT



ENVIRONMENT



MACRO-ECONOMIC ENVIRONMENT

- Macro- & socio-economic challenges constrain growth in South Africa
 - > Political: political instability & potential sovereign rating downgrade
 - > Social: persistent low employment levels with low real wage growth; continued social unrest
 - > **Economic:** currency related inflation; drought-related food inflation
 - > Household debt-to-disposable income ratio remains elevated at 75%
 - Consumer & SME sector of economy remains vulnerable

REGULATORY ENVIRONMENT

- More stable regulatory environment
- DTI's caps on credit life insurance pricing & NCR's regulations re affordability assessments, prescription, caps on interest rates & fees
 - > **SA Taxi:** unaffected by these changes or proposals
 - TCRS: regulations not conducive to credit extension, which in the medium term may impact volume of matters handed over. TCRS continues to expand into non-NCA regulated adjacent markets, including public sector, telecommunications & insurance sectors
- Authenticated collections: legislation delayed to October 2019

DEFENSIVE & MARKET LEADING POSITIONING ENABLES TRANSACTION CAPITAL TO GROW EARNINGS DESPITE A CHALLENGING & LOW GROWTH SOUTH AFRICAN ECONOMIC ENVIRONMENT

ACQUISITIONS



ACQUISITION CRITERIA



MARKET POSITION

- · Established platforms with robust organic growth
- Delivering predictable, quality earnings with high cash conversion rates
- Niche market participant within Transaction Capital's existing or adjacent market segments
- Potential for consolidating market position
- Strong organic & acquisitive growth prospects
- International targets that will grow portfolio & diversify risk, & contribute hard currency earnings

- · Scalable business model with a proven track record
- Focused business with potential for high return on equity
- Driven by systems, data & analytics, & ability to augment these with our technology capabilities
- Ease of integration into our existing businesses
- · Ability to enhance our current services to clients
- Scalable business platforms, whose competitiveness & value can be developed & enhanced by Transaction Capital

BUSINESS MODEL

CAPABILITIES

- Deep knowledge of its industry & chosen market segments
 Strong management team
- Scalable business platforms, whose competitiveness & value can be developed & enhanced by Transaction Capital
 - Intellectual property & expertise that can augment our existing capabilities & facilitate access to new verticals

INVESTMENT CRITERIA

Target quality assets operating within our focussed market segments that will enable Transaction Capital to enhance its capabilities, & whose business model & value can be enhanced through active management

- Alignment with our values
- · Client & solutions-orientated
- · Entrepreneurial management that are co-invested
 - Strong relationships with its clients
- Experienced teams whose skills will benefit our own

CULTURE

ACQUISITIONS



100% OF RECOVERIES CORPORATION GROUP LIMITED

- Founded in 1991 in Melbourne Australia
- Provides consumer customer management solutions to a well-diversified blue-chip client base within government, insurance, banking & finance, utilities & telecommunications market sectors



- Services include debt recovery solutions, insurance claims recoveries, customer services, & litigation management services
- Offices in Melbourne & Sydney, Australia; & a near shore call centre & corporate services centre in Suva, Fiji
- Employs ~600 staff members
- Maximum purchase consideration of A\$43 million
 - > A\$33 million payable upfront; A\$10 million subject to achieving profit warranties
 - > PE multiple 8x
- Rationale:
 - > Strong entry point into Australian market, earning hard currency based returns
 - > High quality business generating predictable earnings with high cash conversion rates & strong organic growth prospects
 - > Australian debt collection industry highly fragmented (with ~20 companies accounting for 85% of the market) providing an opportunity to expand acquisitively
 - > Transaction Capital will apply its expertise & capital to the purchase of non-performing loan portfolios in Australia
 - > Recoveries Corporation's expertise in insurance recoveries will be applied to Transaction Capital's fledgling insurance recoveries business in South Africa

ACQUISITIONS



75% OF ROAD COVER

- Founded in 2005
- Offers proprietary value-added services to mass consumer market on a subscription basis
- · Services include administration of RAF claims, COID Act claims & claims against various road agencies & municipalities
- Products typically embedded in other subscription-based products in insurance, banking, motor & retail industries, & are also distributed to consumers via direct marketing channels



- Rationale:
 - > Strong entry point into the value added services market in South Africa
 - > High quality business generating predictable earnings with high cash conversion rates & strong organic growth prospects
 - > Partnering exceptional entrepreneur to develop the business to its full potential
 - > Offer Road Cover's products to mass consumer market through TCRS's existing banking, retail, insurance, telecommunications clients
 - > Road Cover's products can be offered into SA Taxi's client & commuter base
 - > Efficiencies achieved with regard to client origination, management (i.e. payment) & collection processes

MAJORITY SHARE OF THE BEANCOUNTER

- Founded in 2008
- Provides full outsourced accounting, payroll and tax services through "software-as-a-service" technology to SMEs on a monthly retainer basis
- Rationale:
 - > Early entry into the specialist, cloud accounting services market in South Africa
 - > Well-positioned with solid organic growth prospects
 - > Partnering young entrepreneur to develop the business to its full potential
 - > Augment Transaction Capital Business Solutions' existing offering to its SME clients
 - > Working capital funding offered into The Beancounter's SME client base



TRANSACTION CAPITAL

RISK SERVICES



RESULTS FOR THE YEAR ENDED 30 SEPTEMBER

TRANSACTION CAPITAL RISK SERVICES (TCRS)



- Innovative & bespoke technology systems that drive superior performance & efficiency
- Generating in-depth insights from the continuous collection of accurate & valuable data to develop a consolidated view of an individual that enables precise & informed internal & external decisioning
- 3 Improving its clients' ability to originate, manage & collect from their customers through their lifecycles, thus maximising value

TRANSACTION CAPITAL RISK SERVICES IS A TECHNOLOGY-LED, Assisting its clients to optimise their balance sheet by accelerating cash DATA-DRIVEN PROVIDER OF flow through structured capital solutions **CUSTOMER MANAGEMENT** AND CAPITAL SOLUTIONS Proactive workforce management & technology facilitate a flexible & THROUGH A SCALABLE dynamic servicing capability able to meet a client's unique requirements AND BESPOKE PLATFORM, **ENABLING ITS CLIENTS TO** Regarded as a trusted partner by large consumer-facing businesses & credit MITIGATE RISK THROUGH providers across multiple industries THEIR CUSTOMER Enabling clients to generate higher **ENGAGEMENT LIFECYCLE** risk-adjusted returns through their engagements with their customers at the point of origination, management & collection

TCRS MARKET CONTEXT

CHALLENGING CONSUMER CREDIT ENVIRONMENT



IN SOUTH AFRICA, OF THE 35 MILLION ADULTS* THERE ARE:

24 MILLION CREDIT ACTIVE CONSUMERS

9.7 MILLION

NON-PERFORMING
CREDIT CONSUMERS
(NCR Q2 2016)

OVER 11 MILLION

SOUTH AFRICANS DESCRIBED AS "OVER-INDEBTED" (UP FROM 5 MILLION IN 2014)

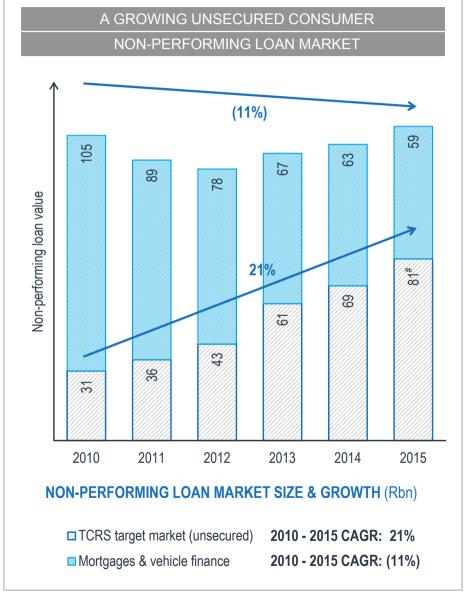
Household debt to disposable income at 75% 2014: South Africans were the biggest borrowers in the world

(WORLD BANK REPORT)

Between 2013 & 2014 86% of South Africans borrowed money

(COMPARED TO 40% WORLDWIDE)

- Adverse environment stimulates demand from new & existing clients for debt recovery & related credit risk management services
- Increased number of NPL portfolios available to acquire at beneficial prices from clients requiring immediate recovery from their NPLs



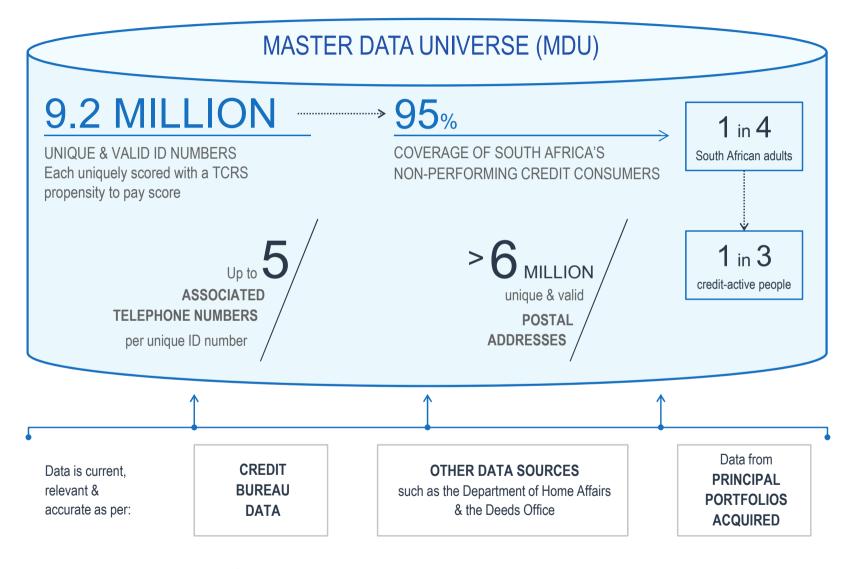
^{*} Aged 15 to 65

[#] R81bn comprises credit monitored by NCR at 31 December 2015 (at 30 June 2016 R79.7bn). TCRS' target market also includes SMEs, education, insurance, Public Sector, telecommunications, SOEs & utilities Source: StatsSA | NCR June 2016 | Accountancy SA February 2016 | World Bank report | Global Findex database

TCRS MARKET POSITIONING





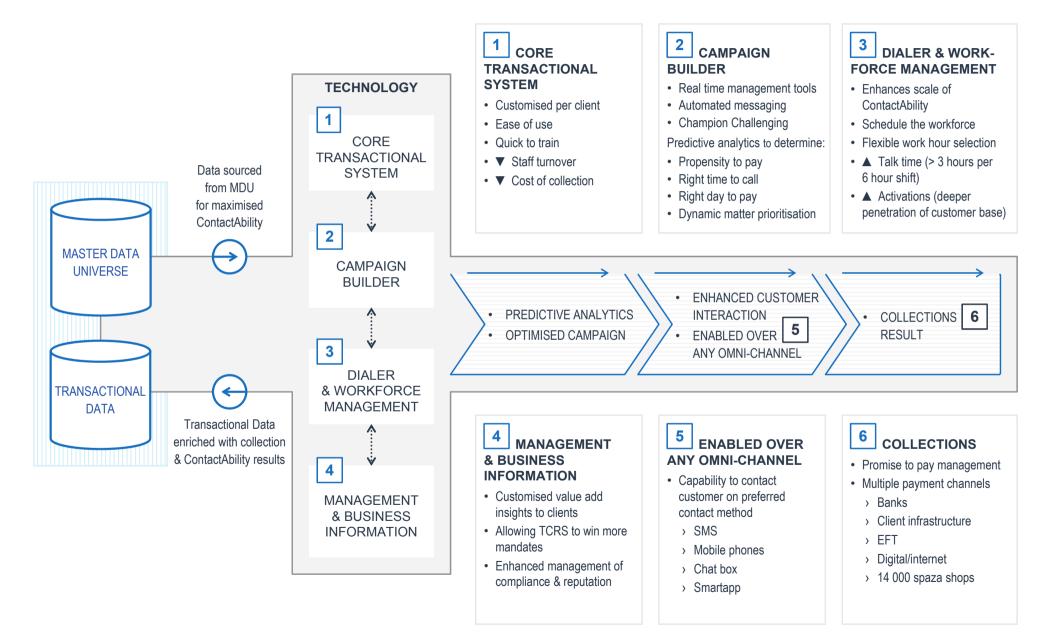


- Opportunity to monetise data
- POPI compliant

TCRS MARKET POSITIONING

SCALABLE TECHNOLOGY PLATFORM

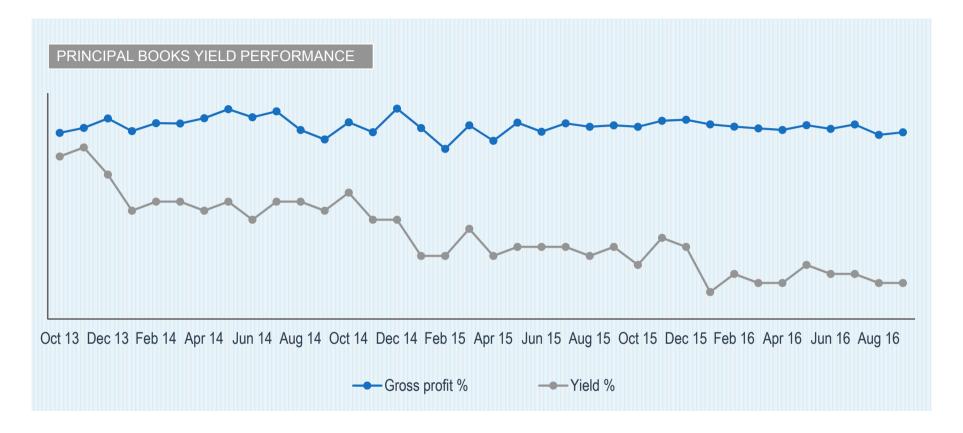




TCRS DEFENSIVE BUSINESS MODEL



IN AN ENVIRONMENT OF FALLING YIELDS, TCRS PRODUCES STEADY RETURNS



Monthly gross yields have compressed due to:

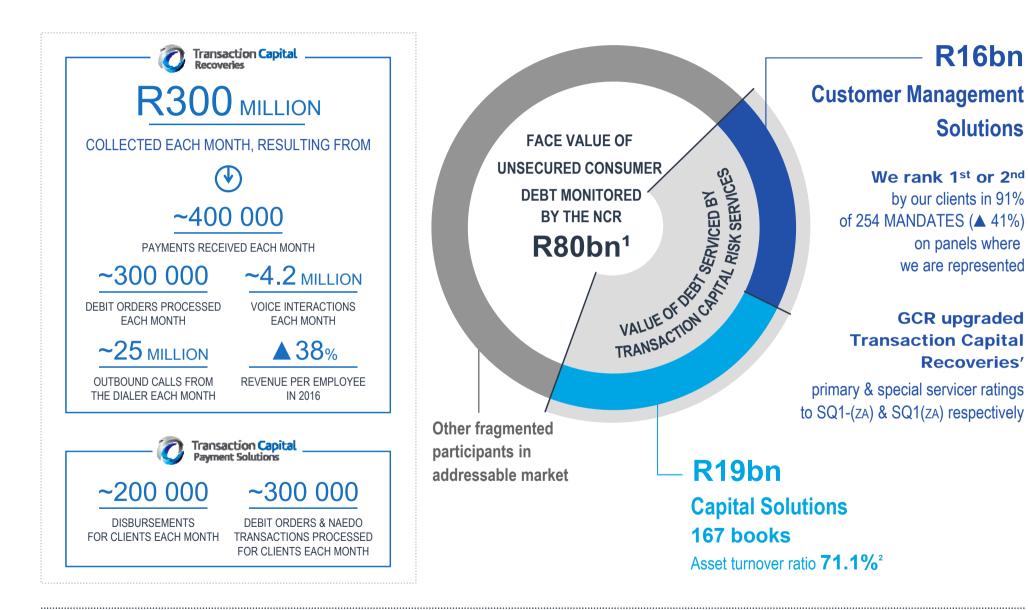
- Changing legislation
- Adverse consumer credit environment

TCRS' competitive advantage:

- Data & analytics
- Scalable technology platform enhancing productivity
- People (training, management & incentivisation)
- Reputation of high performance & compliance
- Large balance sheet

TCRS OPERATIONAL PERFORMANCE





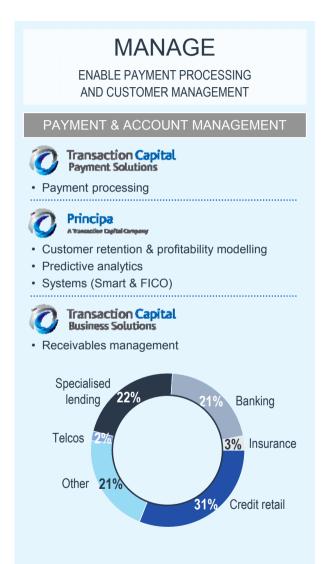
- R80bn comprises credit monitored by the NCR as at 30 June 2016. TCRS target market also includes SMEs, education, insurance, Public Sector, telecommunications, SOEs & Utilities
- 2. Gross principal book revenue as a percentage of average carrying value of purchased book debts

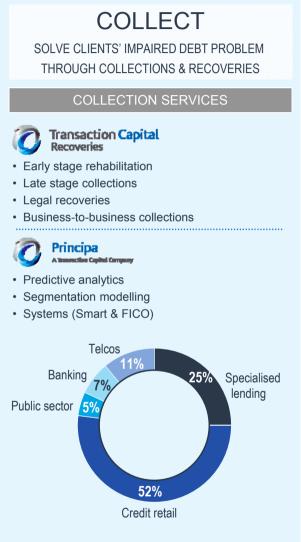
TCRS DIVERSIFIED BUSINESS MODEL

CUSTOMER MANAGEMENT SOLUTIONS



ORIGINATE IDENTIFY & WIN NEW CUSTOMERS USING DATA ANALYTICS **LEAD GENERATION & CUSTOMER ACQUISITION CUSTOMTER MANAGEMENT SOLUTIONS Principa** · Leads generation · Predictive analytics · Segmentation modelling · Systems (Smart & FICO) 42% Insurance Telcos 49% Credit retail

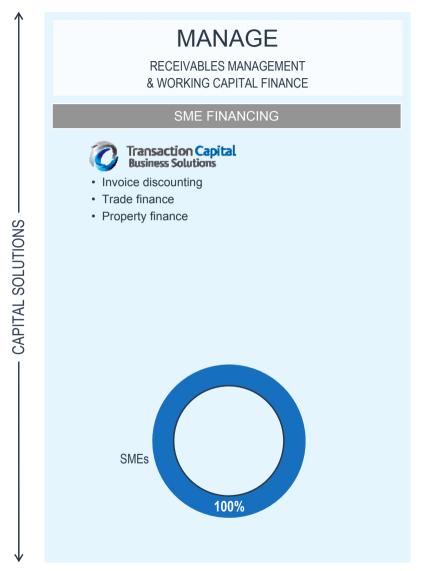


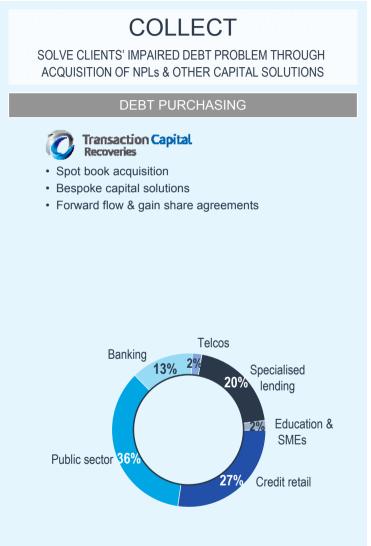


TCRS DIVERSIFIED BUSINESS MODEL



CAPITAL SOLUTIONS





TCRS FINANCIAL PERFORMANCE



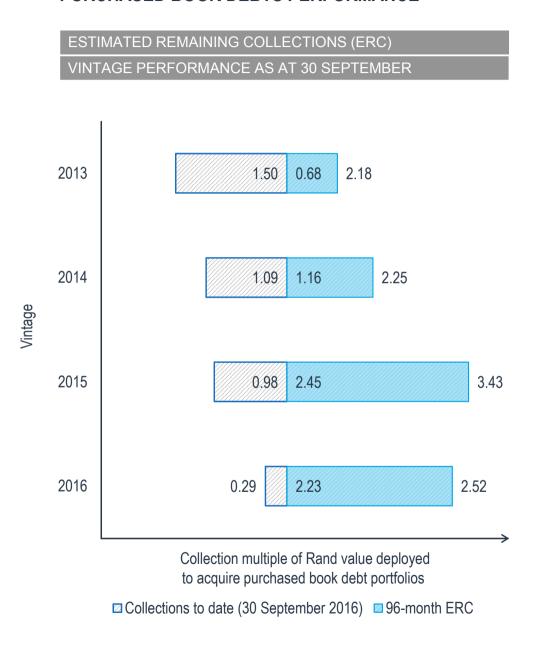


- Headline earnings ▲ 25% to R168m
 - > All organic growth
- Services EBITDA (TC Recoveries & Principa) ▲ 27% to R239m
- Agency revenue ▲ 2%
 - > Focus on margin generative revenue
 - > Selective on mandates
- Principal revenue ▲ 10%
- Cost-to-income ratio improved to 77.4% from 82.5%
 - Continued investment in technologies (dialer & workforce management), data (MDU) & analytics yielding efficiencies
 - > Frugal cost management
- Transaction Capital Business Solutions focus on:
 - > High quality earnings with robust credit quality
 - Conservative book growth given challenging SA macro environment

TCRS FINANCIAL PERFORMANCE



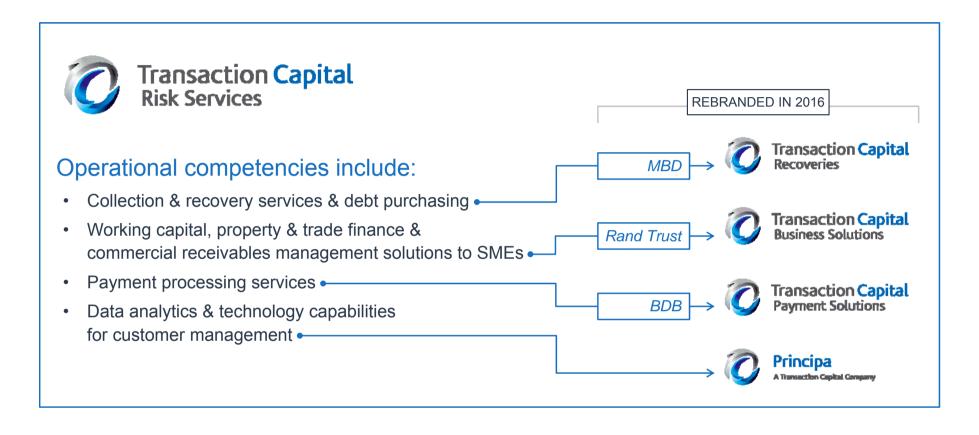
PURCHASED BOOK DEBTS PERFORMANCE



- Principal revenue ▲ 10%
 - > Purchased book debts **A** 30% to R728m
 - > 13 portfolios acquired for R184m this year
 - > 167 principal books owned in total
- Focus on innovative bespoke capital transactions
 - > 2 exclusive transactions
 - > Forward flow & gain share agreements
- Continued but cautious progress in municipal sector
- Asset-turnover ratio remains high at 71.1% (FY15: 71.7%)
 - > Reflects principal revenue as a percentage of average book value of purchased book debts
- ERC is the estimated undiscounted remaining gross cash collections from purchased book debts to be recovered over the next 96 months, expressed as a multiple of the purchase price
- ERC cover of 2.52 times
 - Portfolios acquired at beneficial prices (stimulated by current environment)
 - > Longevity in the yield of principal portfolios on book

TCRS BRAND INTEGRATION





- Further integration with one centralised management team & one overarching strategy
- Integrated "Go-to-Market" strategy & team marketing an expanded & comprehensive range of services
- Rebrand to leverage Transaction Capital's strong brand equity

SATAXI



SATAXI



- An innovative & pioneering business model with operations expanding throughout the financing & asset value chain, building a scalable platform that can be leveraged in adjacent markets
- A unique blend of vehicle procurement, retail, repossession & refurbishment capabilities, with financing & comprehensive insurance competencies for focused vehicle types
- Valuable client & market insights developed from overlaying granular telematics, credit, vehicle & other data to enable precise & informed origination & collection decisioning & proactive risk management

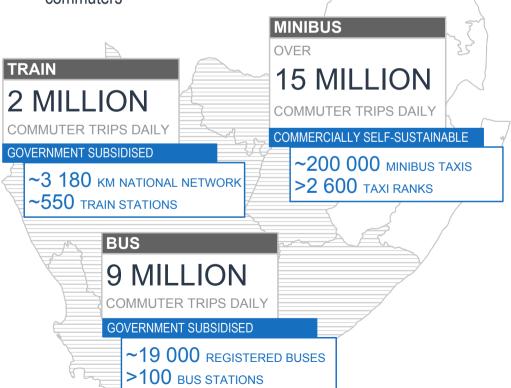
SA TAXI IS A VERTICALLY **INTEGRATED TAXI** Enabling financial inclusion by proficiently securing funding from both PLATFORM UTILISING local & international debt investors to judiciously extend developmental credit SPECIALIST CAPABILITIES to SMEs that may otherwise not have access to credit from traditional AND ENRICHED financiers PROPRIETARY DATA TO Providing complementary business services that assist SMEs to maximise JUDICIOUSLY DEPLOY cash flow & protect their income-**DEVELOPMENTAL CREDIT** generating asset, thus improving their ability to succeed AND ALLIED BUSINESS Empowering under-served & emerging SERVICES TO EMPOWER SMEs to build their businesses, which in turn creates further direct & indirect **SMES THUS ENSURING** employment opportunities THE SUSTAINABILITY OF Contributing to the recapitalisation A FUNDAMENTAL MODE & sustainability of the taxi industry - a critical pillar of the public transport OF TRANSPORT sector servicing the majority of South Africa's working population

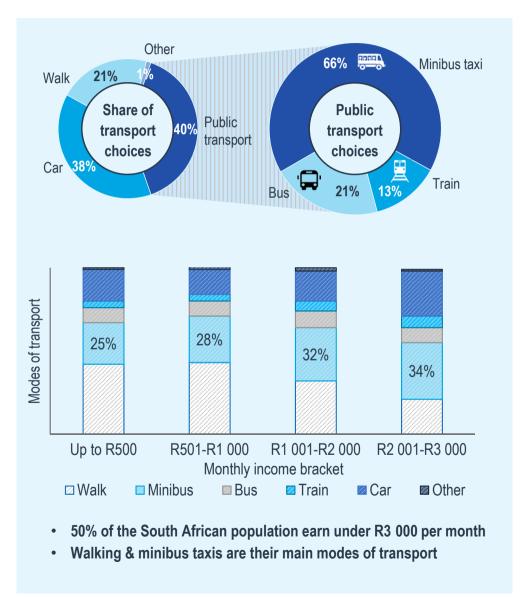
SA TAXI MARKET CONTEXT



MINIBUS TAXI INDUSTRY IS RESILIENT & DEFENSIVE DESPITE SA'S ECONOMIC CLIMATE

- Minibus taxis are the dominant form of public transport
- Majority of commuters who utilise public transport are heavily reliant on minibus taxis
- Usage of minibus taxis has been consistently high throughout the industry's existence & shows no sign of slowing
- Minibus taxi transport is a non-discretionary expense for the majority of the nation's commuters



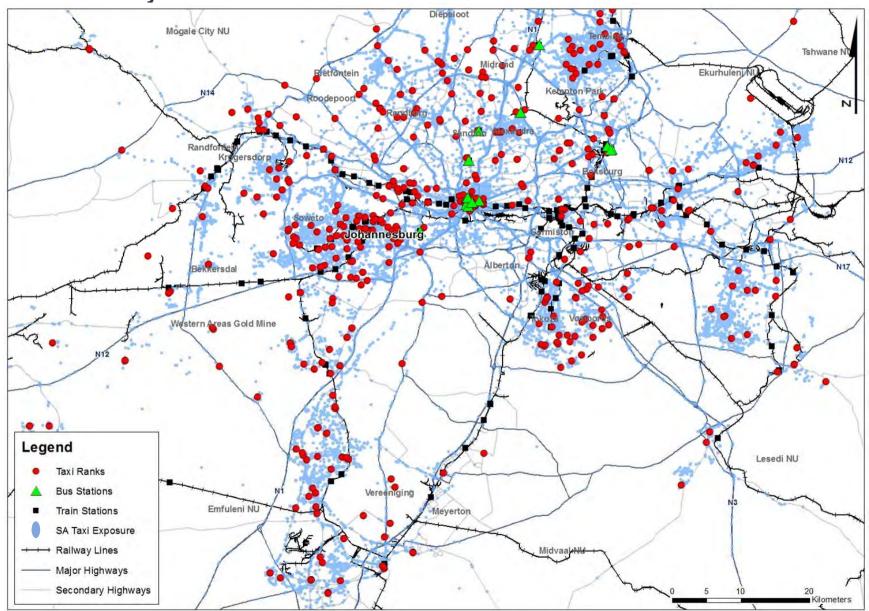


SA TAXI MARKET CONTEXT



INTEGRATED PUBLIC TRANSPORT NETWORK - JOHANNESBURG

Bus & train rely on minibus taxis infrastructure



SA TAXI MARKET CONTEXT



STRUCTURALLY DEMAND FOR MINIBUS VEHICLES EXCEEDS SUPPLY

DEMAND: AN AGEING NATIONAL FLEET

IN SOUTH AFRICA THERE ARE

~200 000 MINIBUS TAXIS

ON AVERAGE OVER 9 YEARS OLD

DRIVING HIGHER DEMAND FOR VEHICLES, FINANCE & ALLIED SERVICES SUPPLIED BY SA TAXI

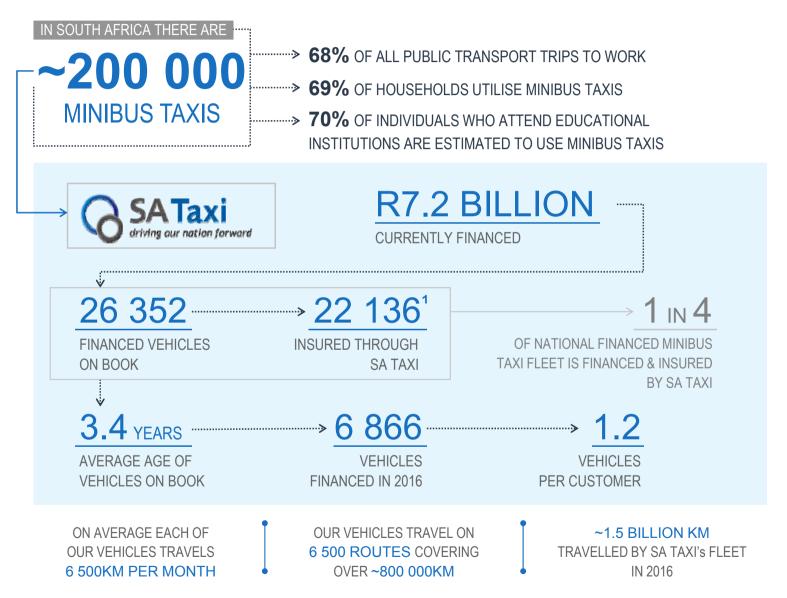
SUPPLY: MINIBUS TAXI SALES IN SOUTH AFRICA

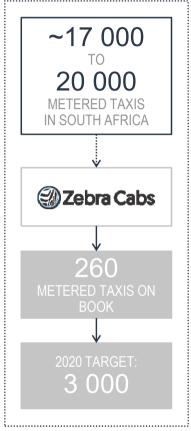
TOYOTA SESFIKILE MAJOR PREMIUM BRANDS Most prevalent vehicle in the minibus taxi industry MINIBUS TAXIS VEHICLE SALES PER MONTH **TOYOTA PRE-OWNED** Predominantly SA Taxi refurbished 38% SA TAXI'S SHARE OF FINANCED VEHICLES vehicles NISSAN NV350 Although relatively new, steadily CHINESE MANUFACTURED VEHICLES gaining market acceptance **MERCEDES SPRINTER** 0% SA TAXI'S MARKET SHARE Mainly used for long-distance routes

- Improved credit performance as SA Taxi can be selective on credit risk, due to limited supply
- · Improved recoveries as asset retains value due to demand exceeding supply
- Liquid market for high quality & affordable SA Taxi pre-owned vehicles

SA TAXI MARKET POSITIONING







SA TAXI MARKET POSITIONING

VERTICALLY INTEGRATED BUSINESS MODEL

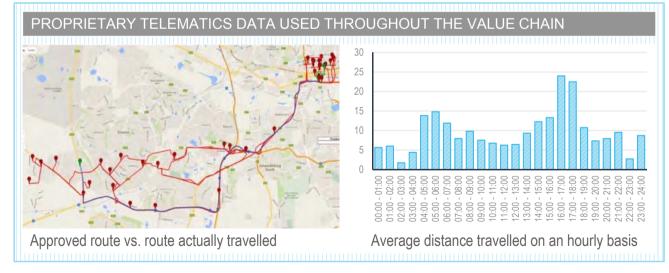








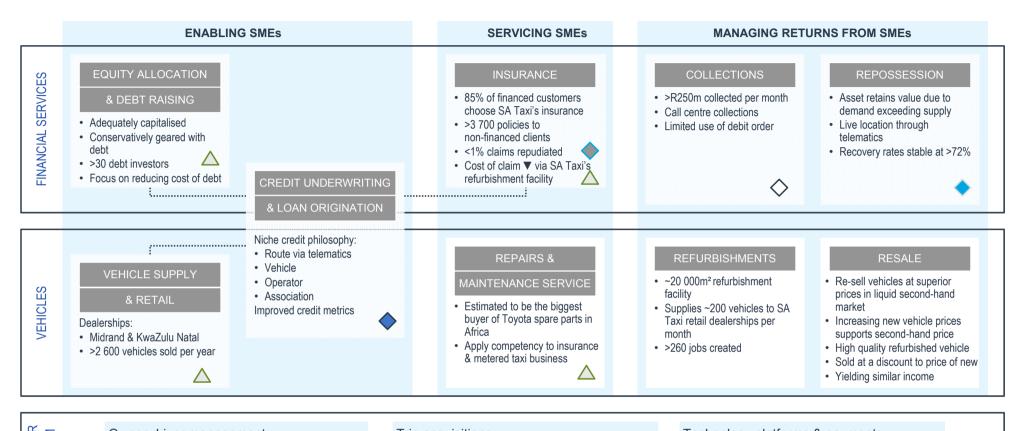




SA TAXI MARKET POSITIONING

VERTICALLY INTEGRATED BUSINESS MODEL





PASSENGER PLATOFRM

Owner-driver management

- · Robust vehicle management & dispatch system
- · Bespoke driver training
- · Creating an industry standard, vehicle & driver quality

Trip acquisitions

- · Building a standard value proposition for clients
- · Improving safety, transparency & reliability

Technology platforms & payments

- Systems that manage stock, dispatch, trips & payments (secure & reliable)
- Apply metered taxi technology to minibus taxi data



PROPRIETARY TELEMATICS DATA USED THROUGHOUT THE VALUE CHAIN PROVIDES CRITICAL INSIGHT FOR BUSINESS DECISIONS:

- Data applied into credit vetting process to better understand credit risk & route profitability
- Historical data used to bolster accuracy in pricing a taxi owner's insurance risk as well as to identify when there is a lack of movement, which could indicate an insurance claim
- Data used to obtain an understanding of minibus taxi's monthly performance before collection action is taken. This informs how collection agents interact with the taxi owner
- Live location data along with a drivers' historical data are utilised in aiding the vehicle recovery process

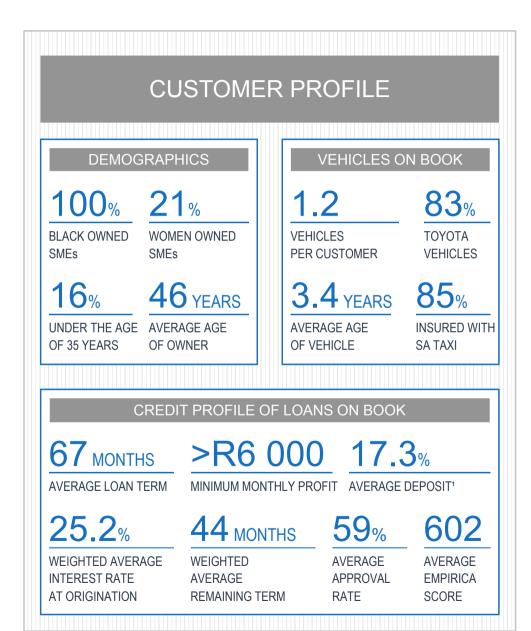
Growth opportunity

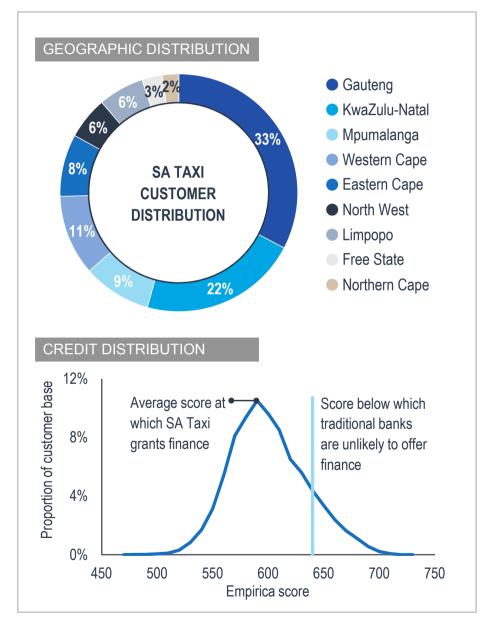
Service offering to customers

Data to be provided to the taxi owner, giving them a deeper understanding of their business operations & further empowering them as business owners

SA TAXI OPERATIONAL PERFORMANCE

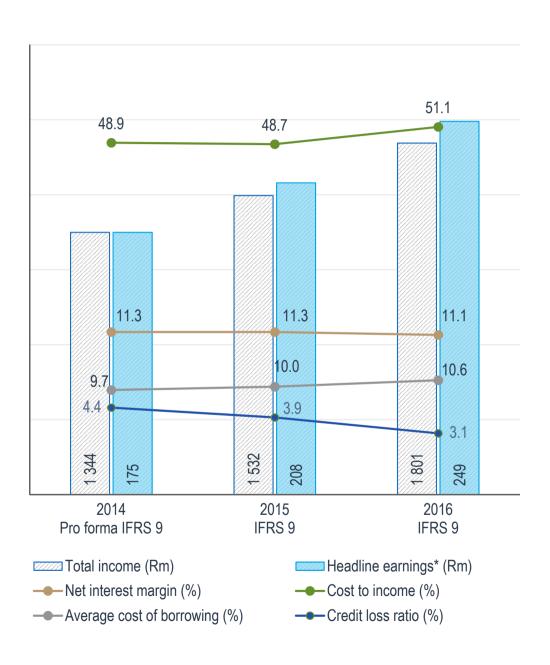






SA TAXI FINANCIAL PERFORMANCE



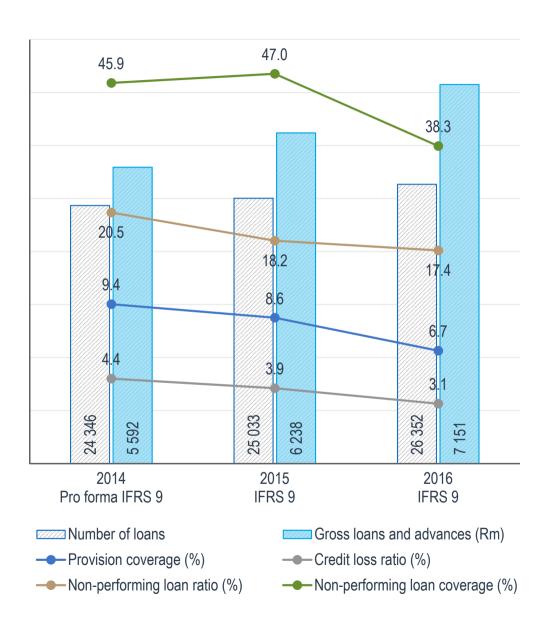


- Headline earnings ▲ 20% to R249m
 - > All organic growth
- NIM ▼ from 11.3% to 11.1%
 - > Funding costs ▲ by 60bps to 10.6%
 - o 100bps ▲ in the repo rate

 - Pre-funding results in temporary negative cost of carry
 - Credit loss ratio improved from 3.9% to 3.1%
 - > Risk-adjusted NIM ▲ to 8.0% from 7.4%
- Non-interest revenue ▲ 30% to R315m
 - > 21% of loans originated via SA Taxi's dealership
 - > Comprehensive insurance
 - 85% of financed clients also insured by SA Taxi
 - o 3 756 non-financed minibus taxis insured, ▲ 30%
- Cost-to-income ratio ▲ from 48.7% to 51.1%
 - Investment in retail dealership, auto body repair centre, metered taxi business
- Effective tax rate stabilised at 18.6%

SA TAXI CREDIT PERFORMANCE



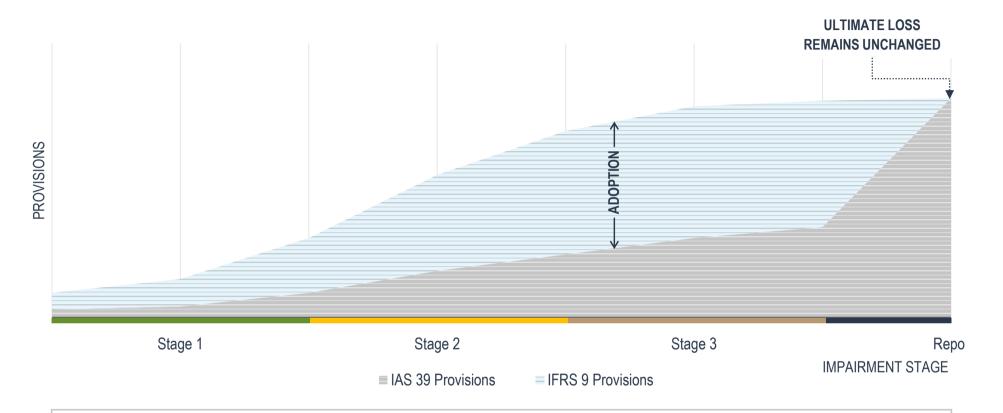


- Gross loans & advances ▲ 15% to R7.2bn
 - Number of Toyota loan clients ▲ 9.2%
 - > Toyota vehicle prices ▲ 13.6% since 1 Oct 2015
 - > Active wind-down of Chinese vehicle portfolio
 - > Credit granting criteria remain conservative
- NPL ratio improved to 17.4% from 18.2%
 - > Continued strong collection performance
 - > Superior credit quality via retail dealership
 - > Enhanced via analytics applied to telematics data
- Credit-loss ratio improved from 3.9% to 3.1%
 - > Recover more than 72% of settlement value
 - > Pre-owned minibus prices ▲ 10.4%
 - > Improved quality & efficiencies in refurbishment centre
 - > Average repair cost ▼ 9% (~R84 000 from ~R92 000)
 - > Target credit-loss ratio remains 3% to 4%
- Provision coverage at 6.7%
 - After tax credit-loss conservatively covered at 3.1 times (FY15: 3.1 times)
 - > IFRS 9 adopted in 2015; more conservative provisioning methodology

SA TAXI CREDIT PERFORMANCE



IFRS 9 ADOPTION IN 2015: MORE CONSERVATIVE PROVISIONING METHODOLOGY



Improved construct of the book						
	Sep 2016	Sep 2015	Movement			
Stage 1	70.5%	68.6%	2.7%			
Stage 2	19.6%	21.1%	(6.9%)			
Stage 3	9.9%	10.3%	(4.0%)			

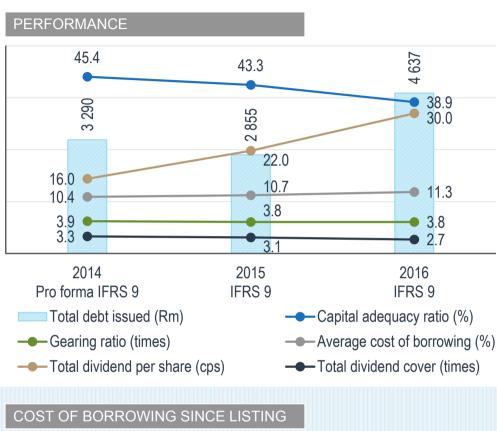
	2011	2016	CAGR %
Gross loans & advances (Rm)	4 045	7 151	▲ 12 %
Non-performing loan ratio (%)	27.5	17.4	▼ 9%
Credit-loss ratio (%)	6.0	3.1	▼ 12%

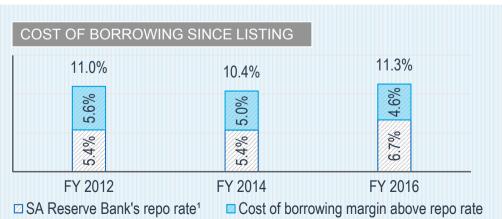
CAPITAL MANAGEMENT



CAPITAL MANAGEMENT



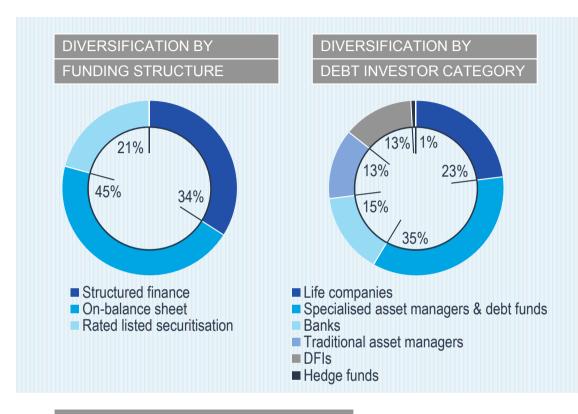


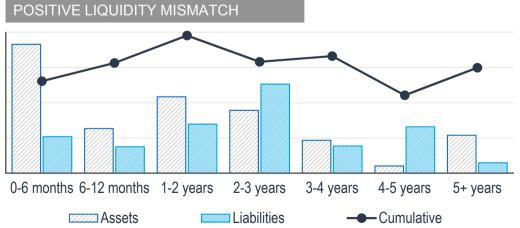


- Total debt issued R4.7bn ▲ 62%
- Uninterrupted access to the debt capital markets
 - > 2017 almost fully funded
 - > R513 million Transsec 2 tap issuance (40 bps < than initial Transsec 2 issuance)
 - > Diverse debt investor base (>30)
- Future initiatives
 - R2bn zaA- rated & JSE listed domestic note programme
 - > Successfully penetrating global DFI markets
- Credit ratings
 - > S&P upgraded Transsec 1 class B, C, & D notes (SA Taxi)
 - GCR awarded zaA- corporate rating to Transaction Capital's domestic note programme
- Group cost of borrowing ▲ from 10.7% to 11.3%
 - > Repo ▲ 100bps over last 12 months
 - → Margin above repo improved to 4.6%
- Capital adequacy position remains robust at 38.9%
 - > 28.9% equity
 - > 10.0% subordinated debt
- Net ungeared & liquid group balance sheet
- Liquid cash of R300m on balance sheet

FUNDING PHILOSOPHY







INNOVATION

Innovation is encouraged to cultivate unorthodox thinking & develop pioneering funding solutions

DIVERSIFIED & ENGAGED DEBT INVESTORS

- Diversification by geography, capital pool, debt investor & funding structure
- Recurring investment motivated by performance, the ease of transacting & appropriate risk adjusted returns
- Transparent & direct relationships with debt investors,
 & where necessary facilitated by valued intermediaries

JUDICIOUS RISK MITIGATION

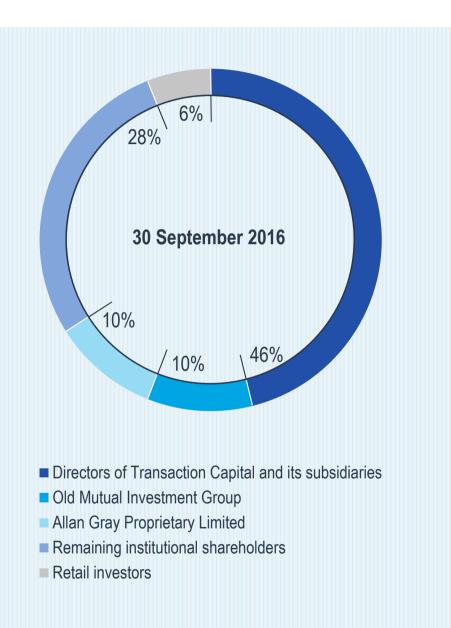
- Positive liquidity management between asset & liability cash flows
- No exposure to overnight debt instruments & limited exposure to short term instruments
- No exposure to currency risk & effective management of interest rate risk
- Minimising roll over risk

OPTIMAL CAPITAL STRUCTURES

- Bespoke & innovative funding structures to meet investment requirements & risk appetite of a range of debt investors
- Targeted capital structure per asset class
- No cross-default or guarantees between structures

SHAREHOLDING





- Directors shareholding holding unchanged at 46%
- Founder's shareholding ▲ from 43.2% to 43.5%
- Institutional shareholding ▲ from 46% to 48%
 - > Allan Gray ▲ from 8% to 10%
 - > Old Mutual ▲ from 8% to 10%
- Retail investors ▼ from 8% to 6%
- Foreign ownership ▲ from 1.7% to 3.4%
- Average daily liquidity in ZAR increased by 34% in FY16 compared to FY15

CONCLUSION



INVESTMENT CASE

COMPELLING & UNIQUE AS WE EXECUTE ON OUR MISSION



TRANSACTION
CAPITAL
IS POSITIONED
IN ATTRACTIVE
MARKET
SEGMENTS

- > Businesses occupy strong market positions
- Highly defensive businesses able to withstand difficult economic conditions
- Ongoing replacement of the national taxi fleet stimulates demand for finance in an industry that remains the cornerstone of South Africa's public transport infrastructure
- Current economic environment stimulates demand for consumer credit risk services. TCRS to acquire an increased number of non-performing loan portfolios from clients requiring an immediate recovery at beneficial pricing

WITH
SPECIALISED
CAPABILITIES
THAT ENABLE A
DEEP
UNDERSTANDING
OF ITS CHOSEN
MARKETS

- Deep vertical integration within chosen niched market segments enabling application of specialised expertise to mitigate risk, participate in margin & provide a fuller service to clients, thus entrenching our competitive advantage
- Superior data & leading-edge technology & analytics capabilities differentiate our offerings, inform business decisions & mitigate risk
- Decentralised expertise, robust processes and skilled people enable effective capital and credit risk management

AND A BESPOKE & ROBUST CAPITAL STRUCTURE GENERATING APPROPRIATE RISK-ADJUSTED RETURNS

- Sufficient equity capital geared conservatively to fund organic growth, & medium-term acquisition activity
- Proven ability to raise debt capital efficiently from a
 diversified range of debt investors
- Track record of delivering predictable high-quality earnings with high cash conversion rates & strong organic growth prospects

IS LED BY SKILLED AND EXPERIENCED MANAGEMENT TEAMS

- > Experienced & specialised leadership
- Apply specialised intellectual capital over a much smaller asset base than in larger organisations
- > Continual, focused group-wide investment in executive education, expertise & experience

AND UNDERPINNED
BY A ROBUST
GOVERNANCE
FRAMEWORK &
SOUND GOVERNANCE
PRACTICES

- Experienced, diverse & independent directors at group & subsidiary level
- Institutionalised governance, regulatory & risk management practices

WHICH TOGETHER
POSITION IT FOR
SUSTAINABLE
GROWTH

- Decentralised businesses that are selfsustaining & sizable in their own right
- Organic growth driven through innovating solutions deeper into existing market segments & leveraging capabilities to enter adjacent markets (local & international)
- A focused acquisition strategy supported by a strong balance sheet

AND THE DELIVERY
OF A MEANINGFUL
SOCIAL IMPACT

 Businesses intentionally positioned to take advantage of demographic & socio-economic trends, delivering both social & economic benefit

DISCLAIMER



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